

RELEASE IN PART B5,B6

**From:** Mills, Cheryl D <MillsCD@state.gov>  
**Sent:** Sunday, January 24, 2010 12:05 PM  
**To:** H  
**Subject:** The Broader Donor Coordination and Accountability

His reference to our ppt was to the donor coordination mechanism [REDACTED]

**From:** remaguire [REDACTED]  
**Sent:** Sunday, January 24, 2010 11:43 AM  
**To:** Mills, Cheryl D  
**Subject:** Re: RE: RE: RE: from GOH - Montreal meeting talking points

Enforced transparency will countermand it.

I thought Collier's earlier idea of an Independent Service Authority was interesting as long as it was transitional (toward a strengthened GOH) and had GOH authority from the get go.

I like your idea. At this point a reconstruction authority with Bellerive at its head makes sense. I like your idea of a donor's coordination mechanism that I saw in your policy review powerpoint, with coordination on 'our' side under the UN Special Envoy mechanism.

Maybe within the authority, there can be a private sector sub-group coordinated and monitored by the larger authority? This sub-group might also include non-Haitians, including Dominicans.

Haiti's private sector will be less interested in decentralized investment, I think, especially if it focuses on intensive labor and providing dignity and liveable wages to Haiti's people. This is a public works/public sector initiative, in conjunction with international public sector organizations.

Sachs idea of the decentralized growth poles is also interesting - perhaps a way to mobilize decentralized investment.

On Jan 24, 2010, **Mills, Cheryl D** <MillsCD@state.gov> wrote:

So I have many Vikings fans I'm supposed to be supporting today – won't tell them that I've now got divided loyalties.

This is helpful but raises the question, what can we do to countermand this.

I'm going to look to see what businesses these folks are in but this speaks more than ever to the need for a Haitian reconstruction authority with Bellerive at the head with outside key donor or two like in the tsunami that has the plenary authority to make decisions ideally free from this type of influence. What are thoughts you have heard in that regard?

cdm

**From:** remaguire [mailto: ]  
**Sent:** Sunday, January 24, 2010 10:42 AM  
**To:** Mills, Cheryl D  
**Subject:** Re: RE: RE: from GOH - Montreal meeting talking points

B6

General and specific concerns: Specifically heard from Haiti is that Preval has acceded too much authority to the Vorbe family.

Second, more general, is that the BAMBAM families (the term, I understand, created from the initials of the 6 leading elite families) are gearing up to inflate costs of doing things and to try to monopolize to the extent they can. Will forward in a separate email one or two articles I've seen on this.

I'm off to Trinity to prepare my classes for this week. (A reality of my full-time teaching load). While check email later. Thanks for this opportunity to share thoughts. Am very anxious to do this.

Can't miss the NFC game, even though the Eagles (I'm from Philly) already collapsed. I also lived in S.W. Louisiana during the N.O. "Aints" years.

Best - Bob

On Jn 24, 2010, **Mills, Cheryl D** <MillsCD@state.gov> wrote:

You and our secretary share similar concerns about making sure Haiti's future is decided by Haiti.

When we met with PM and P, they both indicated they wanted US to play a large coordination role on their behalf to ensure their voice, plans and goals were accomplished. We are committed to doing that as they requested.

I do think fast will mean some will make money they shouldn't – but goal is to have balance so we move with enough alacrity to build confidence that things are getting done.

Who are the Haiti "operator" types of which this concern is being spoken?

**From:** remaguire [redacted] [mailto:[redacted]]  
**Sent:** Sunday, January 24, 2010 9:44 AM  
**To:** Mills, Cheryl D  
**Subject:** Re: RE: from GOH - Montreal meeting talking points

I hope the GOH has back-up to hold firm to its positions. Some will want to push it around. Also, while urgent need for tent cities clear PAP is clear, definitely not part of solution. Fearful of potential permanance of them unless alternates for rural resettlement along lines of talking points exist.

Am hearing that lots of concern that Haiti's "operators" are licking their chops to make lots of money off this. Fact of life or need to expand circle of actors?

Hang in there. - Bob

On Jan 24, 2010, **Mills, Cheryl D** <MillsCD@state.gov> wrote:

Great – right in line with our thinking so this is great.

Thanks for forwarding – anything else of note?

cdm

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**From:** remaguire [redacted] [mailto:[redacted]]  
**Sent:** Sunday, January 24, 2010 9:23 AM  
**To:** Mills, Cheryl D  
**Subject:** from GOH - Montreal meeting talking points

Cheryl - See below the response of Leslie Voltaire and PM Jean Max Bellerive to talking points for tomorrow's Montreal meeting I proposed yesterday. Talking points at the end. Response positive. I have also shared these with Paul Farmer. Same response. Sources at the UN fear, however, that the donors will focus on PAP and miss this historic opportunity. - Bob  
(email sent also to Patrick G.)

----- Forwarded message -----  
**From:** **Leslie Voltaire** [redacted]  
**Date:** Jan 23, 2010  
**Subject:** Tr : Montreal - talking points - urgent  
**To:** remaguire [redacted]

Komisyon pa chaj

Leslie

----- Message transféré -----

**De :** Jean Max Bellerive [redacted]  
**À :** Leslie Voltaire [redacted]  
**Envoyé le :** Sam 23 Janvier 2010, 19 h 33 min 51 s  
**Objet :** Re: Montreal - talking points - urgent

B6

Thanks ! En ligne avec ce que je pense dire

*JMB*

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**From:** Leslie Voltaire [redacted]  
**To:** Jean-Max Bellerive [redacted]  
**Sent:** Sat, January 23, 2010 10:23:24 PM  
**Subject:** Montreal - talking points - urgent

PM

Reflexions de Bob Maguire

Leslie

----- Message transféré -----

**De :** "remaguire" [redacted]  
**À :** lvoltaire [redacted]  
**Envoyé le :** Sam 23 Janvier 2010, 13 h 22 min 27 s  
**Objet :** Montreal - talking points - urgent

Leslie - First, thank god you were in NYC on Jan 12th. I hope your personal losses were minimal. Surely, Haiti has lost much. We all have...

Thoughts for Montreal:

1. This offers an opportunity to 'rebalance' Haiti.
2. Pay attention to the exodus from PAP and catch up with it. (The migration to PAP over the past 30 years was an unnatural development, spurred by rural neglect and urban concentration.)
3. A decentralized system of 'welcome centers' in town and villages can assist returnees re-integrate. Medical and continuing education services should be a part of them. **NEED TO ACT NOW.**
4. More important, the centers must be equipped to provide work - make them the basis for organizing

the civic service corps. Higly decentralized: work for cash; public works/environmental restoration/food production; restoration of human dignity; rural-urban partnerships through work;e in *Haiti's* real future. Also a chance to begin repairing the social fabric. Will need a 'tough love' approach; disciplined management. Not the work for NGOs.

5. No investment in rural areas and no response to this opportunity will = back to the future re. crowded PAP. People will trickle back to the city to replicate past problems.

6. The damage was done before the earthquake by development/investment policies that ignored the rural areas; saw Haitians simply as sources of cheap labor; denigrated human dignity; failed to strengthen local institutions.

7. This must stop; can't happen again.

8. This is the time to move forward with the Civic Service Corps - quickly.

kenbe. Pa lage. - Bob