

RELEASE IN PART B6

**From:** Neera Tanden [redacted]  
**Sent:** Sunday, April 5, 2009 10:52 PM  
**To:** H  
**Cc:** Burns Strider  
**Subject:** Re: [redacted] and Health Care

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I spoke with [redacted] yesterday and he has a unique perspective with the public and private system; he has seen many innovations in the public system that have not been replicated with private payors (e.g., extensive use of IT which makes chronic care management easier to track, with better outcomes for patients). While he had an interest in serving on a federal health board, I explained that such an organization was definitely not going to be formed before health reform passes (if ever). I'll be meeting with him next time he's in town, which will be in a few weeks. He definitely has interesting, counterintuitive insights.

Thanks for sending him along. I hope you're both well and hope you're getting at least a little rest Hillary.

Neera

**From:** H <hdr22@clintonemail.com>  
**To:** Neera Tanden [redacted]  
**Cc:** Burns Strider <[redacted]>  
**Sent:** Thursday, April 2, 2009 12:25:07 AM  
**Subject:** Fw: [redacted] and Health Care

Neera--Pls see the following email from [redacted] He is one of the most knowledgeable doctor/leaders about practical reform given both his military and civilian experience. He is now at the [redacted]. Will you pls call him to discuss his ideas and assess whether he could be useful to the efforts? Let me know. Thx. H

-----Original Message-----

From: Burns Strider <[redacted]>

Date: Wed, 1 Apr 2009 16:25:20  
To: Secretary of State Hillary Clinton <hdr22@clintonemail.com>  
Subject: [redacted] and Health Care

[redacted] has provided the below letter since there is now key people leading the health care effort. He's hoping to be engaged... Here's his letter:

Our economic recovery requires that we improve the cost efficiency and quality of health care.

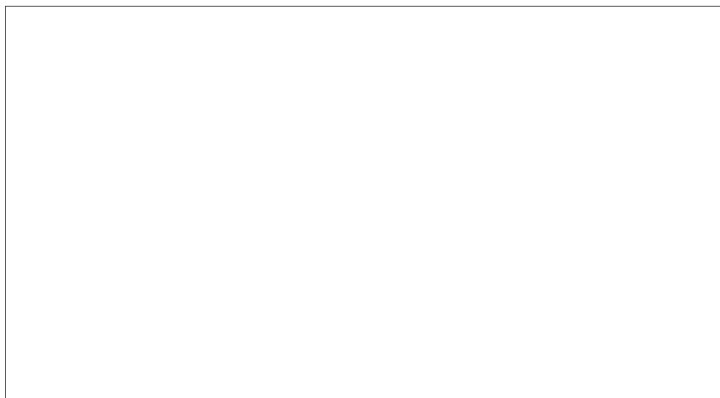
Ten years after the 1993 effort to improve the situation, the US Institute of Medicine published a book, Leadership by Example, in 2003 that triggered a brief failed effort to upgrade direct Federal health care (with DoD and VA the major providers) in order to create an example of success that would be easier and faster to implement than changing the marketplace fundamentals of commercial health care.

[redacted] The IOM's thesis remains valid, but as anyone who has dealt with the interagency process knows, the barriers to progress there can be at least as frustrating as those of the commercial world. For the last 8 years of leadership failure we lacked the vision to act on the IOM's conclusions.

The obstacles to health reform haven't changed much since 1993 and 2003, but with more astute leadership the capacity to generate meaningful improvement in Federal health care, with the catalytic effect that IOM said it could have on the whole enterprise, finally exists.

I contend that in 2009 we need to seriously consider doing what the IOM recommended in 2003, as an essential step in kick-starting American health reform.

Thanks



Burns Strider

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