



United States Department of State

Under Secretary of State  
for Management

Washington, D.C. 20520

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RELEASE IN PART  
B5,B6

NOTE FOR THE SECRETARY

FROM: M – Patrick F. Kennedy *PK*

Subject: Director of the Office of Overseas Building Operations (OBO)

OBO is a critical element in the Department's infrastructure arsenal as it rents, maintains, and/or constructs all of the Department's real estate assets overseas, valued in the billions of dollars.

From 2001 through 2007 it went through a very difficult time

[Redacted]

Since then OBO has been run well, and its basic morale restored, by a retired Foreign Service Officer who had previously been its Deputy Director and who I brought out of retirement temporarily.

[Redacted]

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