

RELEASE IN FULL

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**From:** Mills, Cheryl D <MillsCD@state.gov>  
**Sent:** Thursday, December 8, 2011 10:40 AM  
**To:** H  
**Subject:** Fw: QDDR

Fyi .

----- Original Message -----

**From:** Hormats, Robert D  
**Sent:** Thursday, December 08, 2011 10:04 AM  
**To:** Mills, Cheryl D  
**Subject:** QDDR

Hi Cheryl,  
Many thanks for all the time, effort and leadership you have put into standing up our new E family.

I am very enthusiastic about this and will do my very best to carry out the Secretary's vision and the mandate of the QDDR.

This will be one of S's many legacies -- and I want to be sure it is a successful and enduring one.

Again, many thanks for your leadership and efforts. It would never have happened but for you.

Best regards,  
Bob